

MICHELIN'S COMMITMENTS FOR BIODIVERSITY BY 2030



RESEARCH & DEVELOPMENT

2023

2025

2030

Life Cycle Analysis incl.
biodiversity criteria from
best methods

100%
of new products

products:
100%
services:
Pilot

100%
of new ranges
marketed



RAW MATERIALS

2023

2025

2030

**Natural rubber used by the
Group assessed
"deforestation-free"** ⁽¹⁾
Direct operations and suppliers

N.B. Under validation by act4nature international

9% ⁽²⁾

50%
of the volume
used

100%
of the volume
used

**Reducing pesticide use in
rubber cultivation** ⁽³⁾
Direct operations and joint
ventures

N.B. Under validation by act4nature international

-58%

-50%

-70%
vs. 2019

**Evaluation of raw
material supplier policies
& practices** ⁽⁴⁾

Approach under
definition

Pilot

80%
of suppliers



MANUFACTURING & RESEARCH FACILITIES

2023

2025

2030

**Biodiversity plan
adapted to local issues**

16 sites

at least
15 sites

100%
of sites

**No phytosanitary products
to maintain outdoor spaces** ⁽⁵⁾

22 sites

at least
30 sites

100%
of sites

(1) "Deforestation-free" evaluation reference criteria: in accordance with the definitions and requirements of the EUDR regulation. (European Union Deforestation-free Regulation)

(2) Figure calculated based on 2023 volumes per supplier, from which deforestation-free volumes are proportionally calculated in accordance with the hectares assessed. Supply chain segmentation (e.g., volume from large plantations versus smallholders) per factory is declared on a year-1 basis. Subsequent reporting will adopt a segregation approach, i.e., only fully segregated volumes will be declared as deforestation-free in subsequent years of reporting.

(3) Base year 2019.

(4) Other than natural rubber. The impacts of raw materials are identified through Life Cycle Analysis. The purpose of this assessment is to know the practices of our suppliers, relating to the preservation of biodiversity and ecosystems in the exercise of their activities and thus to assess the presence of potential risks and the possibility for remedial actions.

(5) Replacement of pesticides and fertilizers by mechanical methods combined with other alternative solutions.